

# 2015 AGA Financial Forum May 18, 2015







# Presented by: John Hester President and CEO



# Safe Harbor Statement



This presentation includes "forward-looking statements" as defined by the Securities and Exchange Commission (SEC). We make these forward-looking statements in reliance on the safe harbor protections provided under the Private Securities Litigation Reform Act of 1995. All statements, other than statements of historical facts, included in this presentation that address activities, events or developments that we expect, believe or anticipate will or may occur in the future are forward-looking statements. These include, without limitation, our 2015 expectations for our construction services and natural gas operations segments.

Forward-looking statements are based on assumptions which we believe are reasonable, based on current expectations and projections about future events and industry conditions and trends affecting our business. However, whether actual results and developments will conform to our expectations and predictions is subject to a number of risks and uncertainties that, among other things, could cause actual results to differ materially from those contained in the forward-looking statements, including without limitation, the risk factors described in Part I, Item 1A "Risk Factors," and Part II, Item 7 and Item 7A "Management's Discussion and Analysis of Financial Condition and Results of Operations," and "Quantitative and Qualitative Disclosure about Market Risk" of our 2014 Annual Report on Form 10-K filed with the SEC, and other reports that we file with the SEC from time to time, and the following:

- The timing and amount of rate relief;
- Changes in rate design;
- Customer growth rates;
- Conditions in housing markets;
- The effects of regulation/deregulation;
- The impacts of construction activity at in our construction services segment;
- The impacts of stock market volatility; and
- Other factors discussed from time to time in our filings with the SEC.

New factors that could cause actual results to differ materially from those described in forward-looking statements emerge from time to time, and it is not possible for us to predict all such factors, or the extent to which any such factor or combination of factors may cause actual results to differ from those contained in any forward-looking statement. The statements in this presentation are made as of the date hereof, even if subsequently made available on our Web site or otherwise. We do not assume any obligation to update the forward-looking statements provided to reflect events that occur or circumstances that exist after the date on which they were made.





# Presentation Agenda

- Overview
- Summary financial results
- Our focus
- 2015 expectations & going forward



# Overview



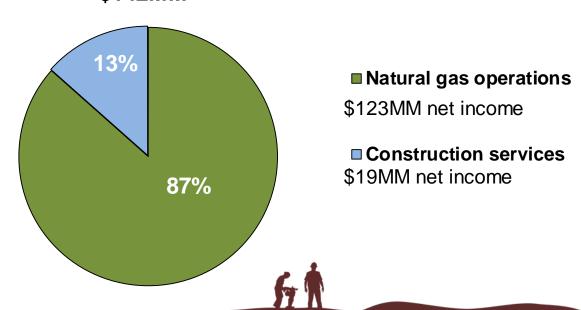
## Two Business Segments



## Southwest Gas consists of two business segments

- Natural gas operations
- Construction services (Centuri)

TMTD 3/31/15 Net Income \$142MM





# Southwest Gas is a Regional Leader in Natural Gas Distribution



- Headquartered in Las Vegas
- Largest distributor of natural gas in Arizona and Nevada
- Distributes and transports natural gas in parts of California
- > 1,938,000 customers in service territory at 3/31/2015
- Over 99% of customers are residential and
   commercial



### Stable Customer Base

**Natural Gas Operations** 

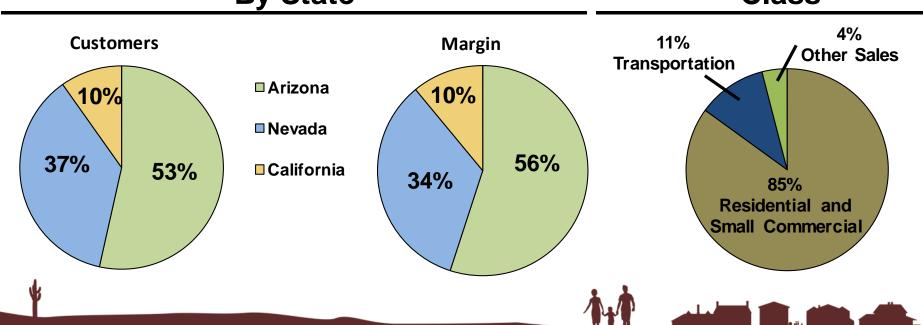


# TMTD March 31, 2015 Customer & Operating Margin Distribution

# Margin by Customer

#### By State





## Centuri Construction Group

#### **Construction Services**



### ➤ NPL Construction Company

- Full-service underground piping contractor
- Operates in 20 major markets in the U.S.



LINK.) LINE

#### ➤ Link-Line Contractors

- Largest natural gas distribution contractor in Canada with approximately 700 employees
- Primarily operates in Ontario province
- Founded in 1994











## Centuri Construction Group

#### **Construction Services**



- Provides fabrication and multi-trade operations for industrial projects
- Operations in Ontario province and western Canada
- Founded in 1996



- Performs midstream construction in the United States, primarily in Pennsylvania
- Founded in 2012











# **Centuri Construction Group Construction Services – Markets** Link-Line / W.S. Nicholls Market NPL Markets (NPL and its affiliates) W.S. Nicholls Markets NPL / Brigadier Market

# Centuri Construction Group Construction Services - High Quality Customers



















A NiSource Company























A NiSource Company







PE PLES GAS.

NATURAL GAS DELIVERY

















Sempra Energy



















# Summary Financial Results



# **Company Highlights**



- ➤ Achieved second highest EPS in 2014
- ➤ Highest earnings year for construction services in 2014
- Dividend increase for ninth consecutive year
- Successfully concluded two general rate cases
- Received approval in Arizona to construct an LNG facility
- Successful acquisition of Link-Line Group of Companies
- ➤ Integration of Link-Line Group of Companies with NPL led to the formation of the Centuri Construction Group





# Twelve Months Ended March 31,

SOUTHWEST GAS

(In thousands except per share amounts)

Contribution to net income	2015		2014		Over/(Under) Prior Year	
Natural gas operations	\$ 12	23,194	\$ 1	17,476	\$	5,718
Construction services		19,132		17,854		1,278
Consolidated	\$ 14	42,326	\$ 1	35,330	\$	6,996
Basic EPS - total company	\$	3.06	\$	2.92	\$	0.14



# **Summary Operating Results**



**Natural Gas Operations** 

(In thousands)

	TW	TWELVE MONTHS ENDED MARCH 31,				
		2015	2014			
Results of Natural Gas Operations						
Gas operating revenues	\$	1,448,709	\$	1,293,047		
Net cost of gas sold		567,741		426,770		
Operating margin		880,968		866,277		
Operations and maintenance expense		376,834		390,235		
Depreciation and amortization		206,336		197,012		
Taxes other than income taxes		48,793		45,212		
Operating income		249,005		233,818		
Other income		8,155		9,810		
Net interest deductions		67,168		64,104		
Income before income taxes		189,992		179,524		
Income tax expense		66,798		62,048		
Net income - gas operations	\$	123,194	\$	117,476		

# Twelve Months Ended March 31, 2015



#### **Natural Gas Operations**

- Operating income increased \$15.2 million between periods due to growth in operating margin and flat operating costs
  - Operating margin increased \$15 million including combined rate relief of \$10 million in the California jurisdiction and Paiute Pipeline Company
  - Legal expenses in the prior period (including a \$5 million legal accrual in the first quarter of 2014) were \$6.8 million higher than the current period
- ➤ Net interest costs increased \$3.1 million primarily due to increased borrowings on the credit facility and the issuance of \$250 million of long-term debt in the fourth quarter of 2013
  - Increase mitigated by higher interest expense in the prior period associated with PGA balances and by the redemption of \$65 million of 5.25% 2004 Series A IDRBs in November 2014

# **Summary Operating Results**

Construction Services (In thousands)



#### TWELVE MONTHS ENDED MARCH 31,

	2015		2014	
Construction revenues	\$	798,822	\$	652,626
Construction expenses		709,586		579,795
Depreciation and amortization		51,267		43,763
Operating income		37,969		29,068
Net interest deductions		5,359		1,237
Income taxes		13,086		10,444
Other		(392)		467
Net income	\$	19,132	\$	17,854





# Twelve Months Ended March 31, 2015



#### **Construction Services**

- > Revenues increased \$146 million
  - Additional pipe replacement work
  - Inclusion of the acquired companies beginning fourth quarter 2014 (\$96.5 million)
- Construction expenses increased \$130 million
  - Primarily due to additional pipe replacement work at NPL and construction costs associated with the acquired companies (\$98.4 million)
  - Included in the acquired companies construction costs was a \$5.6 million loss reserve for an industrial construction project
  - General & Administrative expense increased \$13.2 million due primarily to recently acquired companies, acquisition costs, and changes implemented to match increased size and complexity of business
- Depreciation expense increased \$7.5 million
  - Amortization of finite-lived intangible assets recognized from acquisition (\$2.9 million)
  - Additional equipment purchased to support growth and volume of work being performed

# Twelve Months Ended March 31, 2015



#### **Construction Services**

#### Loss reserve of \$5.6 million:

- ➤ Short duration fixed-price contract started earlier this year and is over 90% complete
- ➤ Delays resulting in production inefficiencies increasing the estimated project costs not caused by Centuri's actions
- Management is negotiating change orders which may narrow or reverse the loss in future periods
- > Resolution expected by third quarter to determine final net profit or loss on the project





# Our Focus



# **Strategic Focus**



- > Long-term view with proven track record of execution
- Commitment to integrity has created value for investors, customers, employees and regulators
- > Investment in safety, service and reliability
- > Regulatory initiatives
- Capitalize on growing opportunities in both regulated and non-regulated business segments
- Capital structure and credit ratings
- Dividend policy





## **Core Fundamentals**



- > Growth
- Regulation
- Cost controls
- Safety
- Capital expenditures and credit ratings
- Dividends and shareholder returns



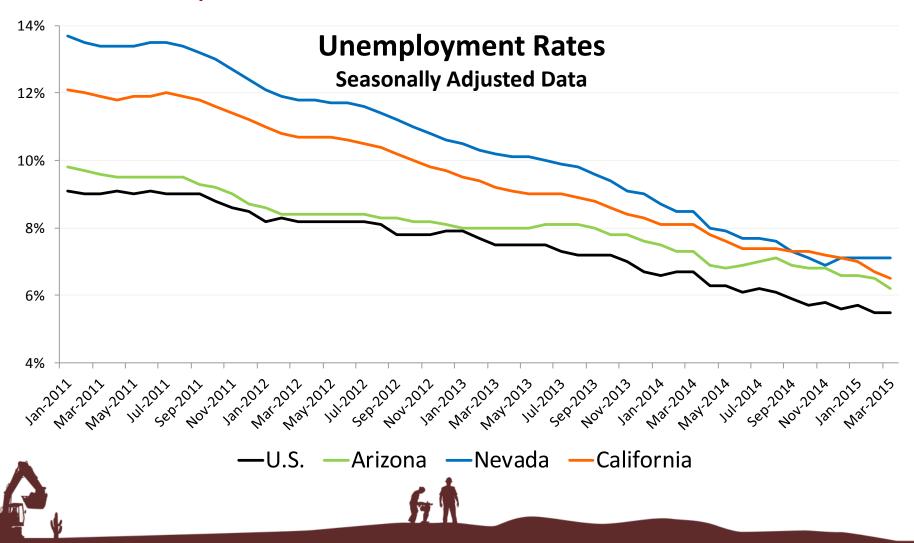
# Growth



## Economic Overview – Service Area

# SOUTHWEST GAS

#### **Natural Gas Operations**



## Economic Overview – Service Area

# Natural Gas Operations



## **Employment Growth**

	As of March			
	2014	2015		
Southern California	2.7%	4.2%		
Nevada	3.8%	2.8%		
Arizona	1.9%	2.6%		

#### Customer Growth Breakdown

# SOUTHWEST GOS

#### **Natural Gas Operations**

(In thousands)

, _	Twelve Months Ended March 31,			
	2013	2014	2015	
Beginning period	1,866	1,886	1,912	
New meter sets	19	21	21	
Meter turn-on/turn-offs	1	5	5	
Ending period	1,886	1,912	1,938	

- ➤ For 2015, Company is projecting net customer growth of about 1.5%
  - Slowly improving economic conditions provide organic growth opportunities

## Focused on Growth





#### Multi Family Market

Capitalize on bullish growth in the multi family building sector to capture new construction market share.

#### Single Family Market

Continue to capture new construction market share by leveraging upswing in home construction activities.

#### **CNG**

Facilitate the growth of CNG adoption by partnering fleets with station builders and owners.

#### Other Opportunities

Continue to explore opportunities such as combined heat and power, microturbines, and virtual pipeline systems.





# Regulation



# **Regulatory Focus**

#### **Natural Gas Operations**



**Strategic Focus** 

# **Initiatives**

# **Revenue Stability**

• Full Revenue Decoupling

#### Arizona

- Monthly Weather Adjustor
- Annual Non-Weather Component

#### California

 Fixed Cost Adjustment Mechanism

#### Nevada

• General Revenues Adjustment

#### **Paiute**

• SFV/Demand Charges

# Capital Investment Opportunities

- Enhanced Safety/Reliability
- Expansion Opportunities
- Non-Traditional Uses

#### **Enhanced Safety/Reliability**

- COYL/GIR/IRRAM Programs
- Pipe Replacement

#### **Expansion Opportunities**

- Paiute Elko Lateral
- LNG Storage Facility
- Nevada Legislation SB 151

#### **Non-Traditional Uses**

- Market Share Opportunities
- NGV Opportunities
- Gas Reserves

#### Mitigate Regulatory Lag

- Cost Recovery Mechanisms
- Cost Recovery Trackers

#### Arizona

- COYL Recovery Mechanism
- Gas Infrastructure Recovery Mechanism

#### California

- IRRAM
- COYL Program
- Annual Attrition

#### Nevada

- Regulatory Assets
- Gas Infrastructure Recovery Mechanism





## Regulation – Annual Attrition

#### **Natural Gas Operations**



As part of the 2014 general rate case decision by the California Public Utility Commission, Post-Test Year (PTY) attrition increases were authorized for the years 2015 – 2018

- 2015 PTY attrition filing made in November 2014 requesting an annual increase in revenue of \$2.5 million
- Approved by CPUC in December 2014
- Rates effective January 2015





# Regulation - Infrastructure Mechanisms



#### **Natural Gas Operations**

#### **SOUTHWEST GRS**

#### Arizona customer-owned yard line (COYL) program

- Initial program (Phase I) approved in December 2011
- In January 2014, the ACC approved Southwest's request to modify the COYL program to include certain non-leaking COYLs (Phase II)
- Effective June 2015, the ACC authorized a revised surcharge to collect \$2.5 million to recover program capital costs incurred through 2014
- Cumulative program capital expenditures of approximately \$16 million









# Regulation - Infrastructure Mechanisms



**Natural Gas Operations** 

#### Nevada gas infrastructure recovery (GIR) mechanism

- January 2014 PUCN approves GIR regulations
- 2014 GIR advance application authorized \$14.4 million replacement work for 2015
- 2014 GIR rate application
  - Authorizes a surcharge to recover cumulative infrastructure replacement deferrals through August 2014
  - Surcharge margin of \$2.2 million effective January 2015











# Regulation – LNG Facility

#### **Natural Gas Operations**



- Arizona LNG Storage Facility
  - ACC pre-approval granted December 2014
  - Authorizes deferrals up to \$50 million
  - Authorization to defer costs through
     November 1, 2017
  - Gas costs recovered through the PGA mechanism
  - Construction expected to take 24 to 30 months from date of approval









## Regulation – Elko Expansion Project

#### **Natural Gas Operations**



#### Paiute Elko Lateral

- Certificate application filed with FERC
   June 2014
- FERC approval received May 14, 2015
- Estimated cost of the project is \$35 million
- Targeted in-service date of November 2015







## Regulation – Next Arizona GRC





#### Rate case moratorium:

- ➤ Next earliest general rate case application April 30, 2016
- ➤ Next earliest test year November 30, 2015
- Required depreciation study
- > New rates effective no earlier than May 1, 2017







# **Cost Controls**



#### **Cost Controls**

#### **Natural Gas Operations**



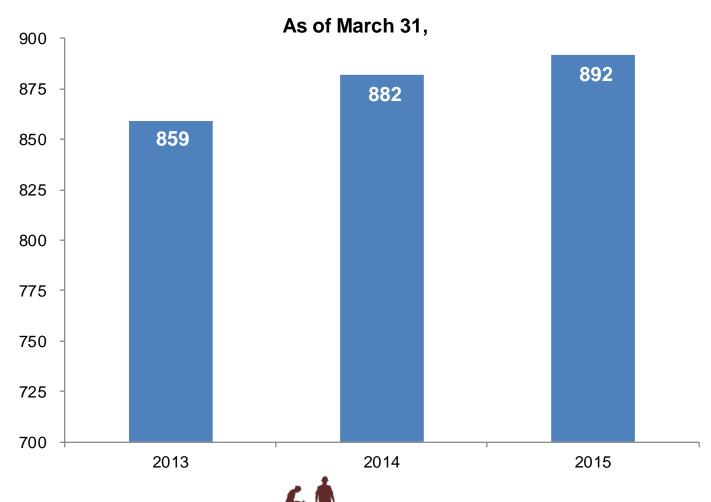
- Company expects to experience operating cost increase pressures
  - Heightened pipeline safety and system reliability mandates
    - Will not trade-off higher risk for lower costs
- We will look to mitigate these cost increases through continued focus on technological advances
- Goal to keep operating cost increases within combined rate of inflation and customer growth



# **Customer to Employee Ratio**

#### **Natural Gas Operations**









# Safety



# Safety Measures

#### **Natural Gas Operations**



#### **Key metrics**

- Pipeline damages per 1,000 line locates
  - A 5.8% improvement over two years
  - One of the lowest rates in the industry
- Emergency response times improved 6.1% over two years





# Safety Measures

#### **Natural Gas Operations**



#### Recognition

- 2014 AGA Industry Leader Employee Accident Prevention Certificate
- 2014 AGA Best Practice for Public Awareness











# Capital Expenditures and Credit Ratings

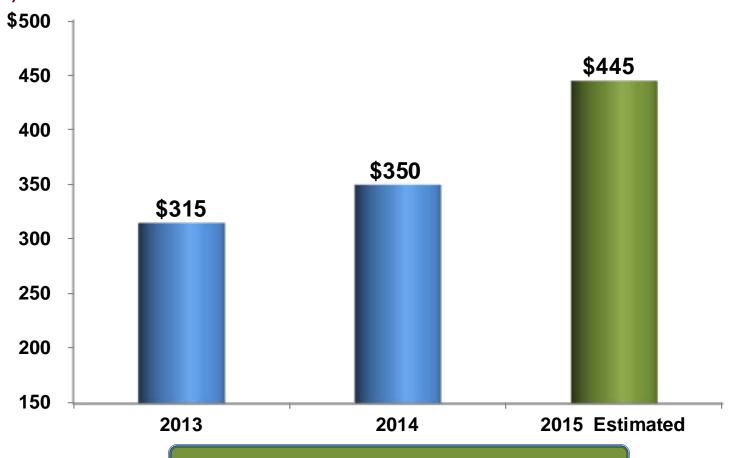


# **Capital Expenditures**

#### **Natural Gas Operations**

(In millions)





# **Capital Expenditures**

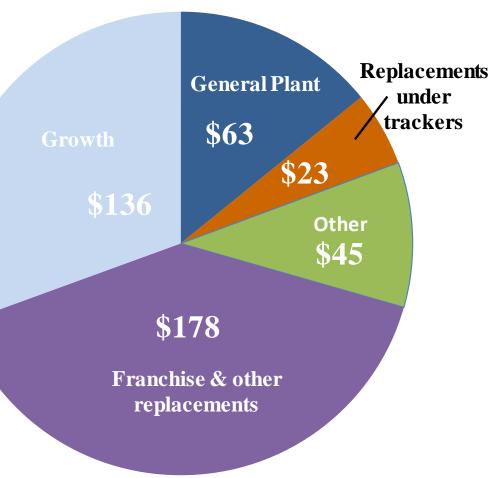
**Natural Gas Operations** 

(In millions)

- 2015 total estimate
  - \$445 million

- > 2015-2017 estimate
  - \$1.3 billion







# **Investment Grade Credit Ratings**



Moody's Rating

Senior Unsecured Debt: A3 (January 2014)

Outlook: Stable

Standard & Poor's

Senior Unsecured Debt: BBB+ (October 2014)

Outlook: Stable

**Fitch** 

Senior Unsecured Debt: A (May 2013)

Outlook: Stable



# Dividends and Shareholder Returns



#### **Annualized Dividend Growth**





CAGR = compound annual growth rate

February 2015, Board increased annual dividend \$0.16



# **Comparative Total Returns**



#### **Total Returns for Periods Ended March 31, 2015**

	1-Year	3-Year	5-Year	10-Year
Southwest Gas	11.76%	13.81%	17.38%	12.42%
S&P 600 Small Gas Index	12.51%	11.14%	11.61%	10.19%
Dow Jones Utilities	14.25%	12.81%	13.65%	9.17%
S&P 500 Index	12.70%	16.07%	14.44%	8.00%

Total Return = Price appreciation plus gross dividends reinvested





# 2015 Expectations and Going Forward



### 2015 Expectations

#### **Construction Services**



- ➤ Strong emphasis on integration efforts
- ➤ Revenues expected to range between \$950 million and \$1 billion
- ➤ Operating income to approximate 6% of revenues
- ➤ Net interest deductions to be between \$6.5 million and \$7.5 million
- ➤ Collective expectations are before consideration of noncontrolling interest of 3.4%
- Foreign exchange rate and interest rate environment could influence their achievement





#### 2015 Expectations

#### **Natural Gas Operations**



- ➤ Net customer growth of 1.5%
- ➤ Operating margin is estimated to increase nearly 2%
- ➤ Operating costs increase assumption of 3% 4%
- ➤ Includes net pension expense increase of \$8 million reflecting updated mortality tables
- ➤ Net interest deductions for 2015 will approximate or be lower than 2014 results
- ➤ Average normal annual COLI returns of \$3 million \$5 million
- Capital expenditures of \$445 million reflecting pipe replacement activity, customer growth and expansion projects



# Longer-Term Value Drivers



- > Location, location, location
- Rate base growth opportunities
  - \$1.3 billion capital expenditures over the next three years (\$700 million net) is significant compared to current authorized rate base of approximately \$2.3 billion
- High profile projects plus infrastructure tracker mechanisms
- Arizona general rate filing expected in 2016
- Centuri growth prospects in U.S. and Canada pipe replacement efforts are a multi-decade proposition
- Continue to move dividend payment ratio towards industry average





# Questions?

